

FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 31, 2000.
or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission file number 0-7201.

BROWN & BROWN, INC.

(Exact name of Registrant as specified in its charter)

FLORIDA

59-0864469

(State or other jurisdiction of
incorporation or organization)

(I.R.S. Employer Identification
Number)

220 S. RIDGEWOOD AVE., DAYTONA BEACH, FL

32114

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (904) 252-9601

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past ninety (90) days. Yes No

The number of shares of the Registrant's common stock, \$.10 par value, outstanding as of May 10, 2000, was 13,677,059.

BROWN & BROWN, INC.

INDEX TO FORM 10-Q
FOR THE QUARTER ENDED MARCH 31, 2000

| | PAGE |
|--|------|
| PART I. FINANCIAL INFORMATION | |
| Item 1. Financial Statements (Unaudited) | |
| Condensed Consolidated Statements of Income for the three months ended March 31, 2000 and 1999 | 3 |
| Condensed Consolidated Balance Sheets as of March 31, 2000 and December 31, 1999 | 4 |
| Condensed Consolidated Statements of Cash Flows for the three months ended March 31, 2000 and 1999 | 5 |
| Notes to Condensed Consolidated Financial Statements | 6 |
| Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations | 8 |
| Item 3. Quantitative and Qualitative Disclosures About Market Risk | 10 |

PART II. OTHER INFORMATION

| | |
|--|----|
| Item 1. Legal Proceedings | 11 |
| Item 6. Exhibits and Reports on Form 8-K | 11 |
| SIGNATURES | 12 |

ITEM 1: FINANCIAL STATEMENTS

BROWN & BROWN, INC.

CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(UNAUDITED)
(IN THOUSANDS, EXCEPT PER SHARE DATA)

| | FOR THE THREE MONTHS ENDED MARCH 31, | |
|--|---|--------------------------|
| | 2000 | 1999 (Restated) |
| REVENUES | | |
| Commissions and fees | \$ 48,676 | \$ 44,905 |
| Investment income | 901 | 589 |
| Other income | 505 | 40 |
| Total revenues | <u>50,082</u> | <u>45,534</u> |
| EXPENSES | | |
| Employee compensation and benefits | 24,894 | 22,994 |
| Other operating expenses | 8,976 | 8,284 |
| Amortization | 2,120 | 1,891 |
| Interest | 143 | 194 |
| Total expenses | <u>36,133</u> | <u>33,363</u> |
| Income before income taxes | 13,949 | 12,171 |
| Income taxes | 5,510 | 4,808 |
| NET INCOME | <u>\$ 8,439</u> | <u>\$ 7,363</u> |
| Other comprehensive income, net of tax: | | |
| Unrealized loss on securities: | | |
| Unrealized holding loss arising during period, net of tax benefit of \$1,143 in 2000 and \$334 in 1999 | \$ (1,787) | \$ (522) |
| Comprehensive Income | <u>\$ 6,652</u> ===== | <u>\$ 6,841</u> ===== |
| Basic and diluted earnings per share | <u>\$ 0.62</u> ===== | <u>\$ 0.53</u> ===== |
| Dividends declared per share | <u>\$ 0.13</u> ===== | <u>\$ 0.11</u> ===== |
| Diluted shares outstanding | 13,685 | 13,765 |

See notes to condensed consolidated financial statements.

BROWN & BROWN, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS

(UNAUDITED)
(IN THOUSANDS)

| | MARCH 31, 2000 | DECEMBER 31, 1999 |
|--|-------------------|----------------------|
| ASSETS | | |
| Cash and cash equivalents | \$ 47,669 | \$ 37,459 |
| Short-term investments | 350 | 481 |
| Premiums, commissions and fees receivable | 66,940 | 67,783 |
| Other current assets | 6,185 | 7,214 |
| | ----- | ----- |
| Total current assets | 121,144 | 112,937 |
| Fixed assets, net | 13,721 | 14,337 |
| Intangible assets, net | 101,528 | 91,813 |
| Investments | 6,649 | 9,449 |
| Other assets | 5,599 | 6,627 |
| | ----- | ----- |
| Total assets | \$248,641 | \$235,163 |
| | ===== | ===== |
| LIABILITIES | | |
| Premiums payable to insurance companies | \$ 98,649 | \$ 87,737 |
| Premium deposits and credits due customers | 5,618 | 7,771 |
| Accounts payable and accrued expenses | 22,835 | 20,458 |
| Current portion of long-term debt | 2,616 | 3,548 |
| | ----- | ----- |
| Total current liabilities | 129,718 | 119,514 |
| Long-term debt | 3,872 | 3,909 |
| Deferred income taxes | 435 | 1,578 |
| Other liabilities | 6,592 | 7,136 |
| | ----- | ----- |
| Total liabilities | 140,617 | 132,137 |
| | ----- | ----- |
| SHAREHOLDERS' EQUITY | | |
| Common stock, par value \$.10 per share: authorized 70,000 shares; issued 13,677 shares at 2000 and 13,720 at 1999 | 1,368 | 1,372 |
| Retained earnings | 103,521 | 96,732 |
| Accumulated other comprehensive income | 3,135 | 4,922 |
| | ----- | ----- |
| Total shareholders' equity | 108,024 | 103,026 |
| | ----- | ----- |
| Total liabilities and shareholders' equity | \$248,641 | \$235,163 |
| | ===== | ===== |

See notes to condensed consolidated financial statements.

BROWN & BROWN, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)
(IN THOUSANDS)

| | For the three months ended March 31, | |
|--|--------------------------------------|--------------------|
| | 2000 | 1999 (RESTATED) |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Net income | \$ 8,439 | \$ 7,363 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation | 1,096 | 1,036 |
| Amortization | 2,120 | 1,891 |
| Compensation expense under stock performance plan | 124 | 316 |

| | | |
|---|------------------|------------------|
| Net gains on sales of investments, fixed assets and customer accounts | (610) | (2) |
| Premiums, commissions and fees receivable, decrease | 843 | 8,071 |
| Other assets, decrease (increase) | 2,057 | (686) |
| Premiums payable to insurance companies, increase | 10,912 | 4,886 |
| Premium deposits and credits due customers, decrease | (2,153) | (668) |
| Accounts payable and accrued expenses, increase | 2,377 | 1,612 |
| Other liabilities, decrease | (544) | (970) |
| NET CASH PROVIDED BY OPERATING ACTIVITIES | 24,661 | 22,849 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Additions to fixed assets | (1,083) | (2,305) |
| Payments for businesses acquired, net of cash acquired | (11,708) | (10,068) |
| Proceeds from sales of fixed assets and customer accounts | 1,055 | 25 |
| Purchases of investments | (3) | (60) |
| Proceeds from sales of investments | 169 | 62 |
| NET CASH USED IN INVESTING ACTIVITIES | (11,570) | (12,346) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Payment on long-term debt | (1,103) | (13,041) |
| Proceeds from long-term debt | - | 2,389 |
| Exercise of stock options and issuances of stock | - | (1) |
| Shareholder distributions from pooled entities | - | (82) |
| Cash dividends paid | (1,778) | (1,485) |
| NET CASH USED IN FINANCING ACTIVITIES | (2,881) | (12,220) |
| Net increase (decrease) in cash and cash equivalents | 10,210 | (1,717) |
| Cash and cash equivalents at beginning of period | 37,459 | 42,825 |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | \$ 47,669 | \$ 41,108 |
| | ===== | ===== |

See notes to condensed consolidated financial statements.

BROWN & BROWN, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED)

NOTE 1 - BASIS OF FINANCIAL REPORTING

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions for Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. For further information, refer to the consolidated financial statements and the notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 1999.

The accompanying financial statements for all periods presented have been restated to give effect to the acquisition of Ampher Insurance, Inc. and Ross Insurance of Florida, Inc., effective July 20, 1999, and the acquisition of Signature Insurance Group, Inc., and all of the outstanding general partnership interests in C, S & D, effective November 10, 1999.

These transactions have been accounted for under the pooling-of-interests method of accounting, and accordingly, the Company's condensed consolidated financial statements have been restated for all periods prior to the acquisitions to include the results of operations, financial positions and cash flows of those

acquisitions.

Results of operations for the three-month period ended March 31, 2000 are not necessarily indicative of the results that may be expected for the year ending December 31, 2000.

NOTE 2 - BASIC AND DILUTED EARNINGS PER SHARE

Basic earnings per share is based upon the weighted average number of shares outstanding. Diluted earnings per share is adjusted for the dilutive effect of stock options. Earnings per share for the Company is the same on both a basic and a diluted basis.

NOTE 3 - ACQUISITIONS

During the first quarter of 2000, the Company acquired substantially all of the assets of Risk Management Associates, Inc., of Fort Lauderdale, Florida, and Program Management Services, Inc., of Altamonte Springs, Florida. In addition, the Company acquired several books of business.

During the first quarter of 1999, the Company acquired substantially all of the assets of the Daytona Beach, Florida office of Hilb, Rogal & Hamilton Company; The Insurance Center of Roswell, Inc. in Roswell, New Mexico; and Chancy-Stoutamire, Inc., with offices in Monticello and Perry, Florida. The Company also acquired all of the outstanding shares of the Bill Williams Agency, Inc. of St. Petersburg, Florida, in the first quarter of 1999.

These acquisitions have been accounted for using the purchase method of accounting. Pro forma results of operations for the three months ended March 31, 2000 and March 31, 1999 resulting from these acquisitions were not materially different from the results of operations as reported. The results of operations for the acquired companies have been combined with those of the Company since their respective acquisition dates.

NOTE 4 - LONG-TERM DEBT

The Company continues to maintain its credit agreement with a major insurance company under which \$4 million (the maximum amount available for borrowings) was outstanding at March 31, 2000, at an interest rate equal to the prime lending rate plus one percent (10.0% at March 31, 2000). In accordance with the amendment to the loan agreement dated August 1, 1998, the available amount will decrease by \$1 million each August beginning in 2000.

The Company also has a revolving credit facility with a national banking institution which provides for available borrowings of up to \$50 million, with a maturity date of October, 2000. As of March 31, 2000, there were no borrowings against this line of credit.

NOTE 5 - CONTINGENCIES

The Company is not a party to any legal proceedings other than various claims and lawsuits arising in the normal course of business. Management of the Company does not believe that any such claims or lawsuits will have a material effect on the Company's financial condition or results of operations.

NOTE 6 - SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION

FOR THE THREE-MONTH PERIOD ENDED MARCH 31,

| (IN THOUSANDS) | 2000 | 1999 |
|----------------------------------|------|------|
| Cash paid during the period for: | | |
| Interest | 138 | 206 |
| Income taxes | 881 | 285 |

The Company's significant non-cash investing and financing activities are as follows:

| | FOR THE THREE-MONTH PERIOD ENDED MARCH 31, | |
|--|--|----------|
| (IN THOUSANDS) | 2000 | 1999 |
| Unrealized depreciation of available-for-sale securities net of tax benefit of \$1,143 in 2000 and \$334 in 1999 | \$ (1,787) | \$ (522) |
| Long-term debt issued for acquisition of customer accounts | 134 | 1,277 |
| Notes received on the sale of fixed assets and customer accounts | - | 640 |
| Common stock (cancelled)/issued in acquisitions | - | (70) |

NOTE 7 - SEGMENT INFORMATION

The Company's business is divided into four divisions: the Retail Division, which markets and sells a broad range of insurance products to commercial, professional and individual clients; the National Programs Division, which develops and administers property and casualty insurance and employee benefits coverage solutions for both professional and commercial groups and trade associations nationwide; the Service Division, which provides insurance-related services such as third-party administration and consultation for workers' compensation and employee benefit self-insurance markets; and the Brokerage Division, which markets and sells excess and surplus commercial insurance primarily through non-affiliated independent agents and brokers. The Company conducts all of its operations in the United States.

Summarized financial information concerning the Company's reportable segments is shown in the following table. The "Other" column includes corporate-related items and, as it relates to segment profit, income and expense not allocated to reportable segments.

| (IN THOUSANDS) | | | | | | |
|--------------------------------------|-----------|----------|---------|-----------|----------|-----------|
| THREE MONTHS ENDED MARCH 31, 2000: | Retail | Programs | Service | Brokerage | Other | Total |
| Total Revenues | \$ 34,781 | \$ 5,336 | \$4,074 | \$ 5,540 | \$ 351 | \$ 50,082 |
| Interest and other investment income | 509 | 271 | 60 | 176 | (115) | 901 |
| Interest expense | 293 | - | - | - | (150) | 143 |
| Depreciation and amortization | 2,321 | 345 | 100 | 375 | 75 | 3,216 |
| Income (loss) before income taxes | 8,851 | 1,722 | 534 | 2,034 | 808 | 13,949 |
| Total assets | 156,998 | 54,135 | 5,729 | 51,070 | (19,291) | 248,641 |
| Capital expenditures | 484 | 117 | 232 | 208 | 42 | 1,083 |

| (RESTATED) | | | | | | |
|------------------------------------|--------|----------|---------|-----------|-------|-------|
| THREE MONTHS ENDED MARCH 31, 1999: | Retail | Programs | Service | Brokerage | Other | Total |

| | | | | | | |
|--------------------------------------|-----------|----------|---------|----------|----------|----------|
| Total Revenues | \$ 31,975 | \$ 5,923 | \$3,643 | \$ 4,306 | \$ (313) | \$45,534 |
| Interest and other investment income | 473 | 308 | 54 | 87 | (333) | 589 |
| Interest expense | 275 | - | - | - | (81) | 194 |
| Depreciation and amortization | 2,176 | 353 | 97 | 236 | 65 | 2,927 |
| Income (loss) before income taxes | 7,786 | 1,690 | 566 | 1,748 | 381 | 12,171 |
| Total assets | 144,056 | 57,963 | 5,675 | 32,045 | (6,749) | 232,990 |
| Capital expenditures | 1,074 | 90 | 211 | 76 | 97 | 1,548 |

ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

RESULTS OF OPERATIONS

NET INCOME. Net income for the first quarter of 2000 was \$8,439,000, or \$.62 per share, compared with net income in the first quarter of 1999 of \$7,363,000, or \$.53 per share, a 17% increase on a per share basis.

COMMISSIONS AND FEES. Commissions and fees for the first quarter of 2000 increased \$3,771,000, or 8%, from the same period in 1999. Approximately \$1,621,000 of this increase represents revenues from acquired agencies, with the remainder due to new and renewal business production.

INVESTMENT INCOME. Investment income for the first quarter of 2000 increased \$312,000 from the same period in 1999, primarily due to the sale of common stock investments.

OTHER INCOME. Other income primarily includes gains and losses from the sale of customer accounts and other assets. Other income for the three-month period ended March 31, 2000 increased \$465,000 over the same period in 1999, primarily due to the gain on sale of the building occupied by the Company's Toledo, Ohio office.

EMPLOYEE COMPENSATION AND BENEFITS. Employee compensation and benefits increased 8% during the first quarter of 2000 over the same period in 1999. This increase primarily relates to the addition of new employees as a result of acquisitions. Employee compensation and benefits as a percentage of total revenue decreased to 50% in the first quarter of 2000, compared with 51% incurred in the same period in 1999.

OTHER OPERATING EXPENSES. Other operating expenses for the first quarter of 2000 increased \$692,000, or 8%, over the same period in 1999, primarily due to acquisitions. Other operating expenses as a percentage of total revenue for the first quarter of 2000 remained constant at 18% compared to the same period in 1999.

AMORTIZATION. Amortization increased \$229,000, or 12%, over the same period in 1999, primarily due to increased amortization from acquisitions.

INTEREST. Interest decreased \$51,000, or 26%, over the same period in 1999, primarily due to lower levels of incurred debt.

LIQUIDITY AND CAPITAL RESOURCES

The Company's cash and cash equivalents of \$47,669,000 at March 31, 2000 increased by \$10,210,000 from \$37,459,000 at December 31, 1999. During the first quarter of 2000, \$24,661,000 of cash was provided from operating activities. From both this amount and existing cash balances, \$11,708,000 was used to acquire businesses, \$1,778,000 was used for payment of dividends, \$1,103,000 was used for payments on long-term debt, and

\$1,083,000 was used for additions to fixed assets. The current ratio at March 31, 2000 was 0.93, compared with 0.94 at December 31, 1999.

The Company has a revolving credit agreement with a major insurance company under which up to \$4 million presently may be borrowed at an interest rate equal to the prime lending rate plus one percent (10.0% at March 31, 2000). The amount of available credit will decrease by \$1 million each year beginning in August 2000 in accordance with the August 1, 1998 amendment to the original loan agreement. As of March 31, 2000, the maximum amount of borrowings was outstanding. The Company also has a revolving credit facility with a national banking institution that provides for available borrowings of up to \$50 million, with a maturity date of October, 2000. As of March 31, 2000, there were no borrowings against this line of credit. The Company believes that its existing cash, cash equivalents, short-term investments portfolio, funds generated from operations, and available credit facility borrowings are sufficient to satisfy its normal financial needs.

FORWARD-LOOKING STATEMENTS

From time to time, the Company may publish "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, or make oral statements that constitute forward-looking statements. These forward-looking statements may relate to such matters as anticipated financial performance of future revenues or earnings, business prospects, projected acquisitions or ventures, new products or services, anticipated market performance, compliance costs, and similar matters. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements. In order to comply with the terms of the safe harbor, the Company cautions readers that a variety of factors could cause the Company's actual results to differ materially from the anticipated results or other expectations expressed in the Company's forward-looking statements. These risks and uncertainties, many of which are beyond the Company's control, include, but are not limited to: (i) competition from existing insurance agencies and new participants and their effect on pricing of premiums; (ii) changes in regulatory requirements that could affect the cost of doing business; (iii) legal developments affecting the litigation experience of the insurance industry; (iv) the volatility of the securities markets; (v) the potential occurrence of a major natural disaster in certain areas of the State of Florida, where the Company's business is concentrated; and (vi) general economic conditions. The Company does not undertake any obligation to publicly update or revise any forward-looking statements.

ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk is the potential loss arising from adverse changes in market rates and prices, such as interest, foreign currency exchange rates, and equity prices. The Company is exposed to market risk through its revolving credit line and some of its investments; however, such risk is not considered to be material as of March 31, 2000.

BROWN & BROWN, INC.

PART II - OTHER INFORMATION

ITEM 1: LEGAL PROCEEDINGS

On January 19, 2000, a complaint was filed in the Superior Court of Henry County, Georgia, captioned GRESHAM & ASSOCIATES, INC. VS. ANTHONY T. STRIANESE, ET AL. The complaint names the Company and certain of its subsidiaries and affiliates, and two of their employees, as defendants. The complaint alleges, among other things, that the Company tortiously interfered with the contractual relationship between the plaintiff and certain of its employees. The plaintiff alleges that the Company hired such persons and actively encouraged them to violate the restrictive covenants contained in their employment agreements with plaintiff. The complaint seeks compensatory damages from the Company with respect to each of the two employees in amounts "not less than \$750,000," and seeks punitive damages for alleged

intentional wrongdoing in an amount "not less than \$10,000,000." The Company has never been served in this action. The complaint also sought a declaratory judgment regarding the enforceability of the restrictive covenants in the employment agreements and an injunction prohibiting the violation of those agreements. The plaintiff subsequently dismissed these claims, as well as its claims of breach of contract against the two individual employees named as defendants. Those individuals, and Peachtree Special Risk Brokers, LLC, an affiliate of the Company named as a defendant in this action, have filed counterclaims against the plaintiff, seeking damages, and seeking a declaratory judgment holding that the restrictive covenants in the employment agreements are not enforceable. The Company believes that it has meritorious defenses to each of the claims remaining in this action, and intends to contest this action vigorously.

The Company is involved in various pending or threatened proceedings by or against the Company or one or more of its subsidiaries which involve routine litigation relating to insurance risks placed by the Company, and other contractual matters. The Company's management does not believe that any of such pending or threatened proceedings will have a material adverse effect on the Company's financial position or results of operations.

ITEM 6: EXHIBITS AND REPORTS ON FORM 8-K

(a) EXHIBITS

Exhibit 3a - Amended and Restated Articles of Incorporation (incorporated by Reference to Exhibit 3a to Form 10-Q for the quarter ended March 31, 1999)

Exhibit 3b - Amended and Restated Bylaws (incorporated by reference to Exhibit 3b to Form 10-K for the year ended December 31, 1996)

Exhibit 4b - Rights Agreement, dated as of July 30, 1999, between the Company and First Union National Bank, as Rights Agent (incorporated by reference to Exhibit 4.1 to Form 8-K filed on August 2, 1999)

Exhibit 11 - Statement re: Computation of Basic and Diluted Earnings Per Share

Exhibit 27 - Financial Data Schedule (for SEC use only)

(b) There were no reports filed on Form 8-K during the quarter ended March 31, 2000.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BROWN & BROWN, INC.

Date: May 12, 2000

/S/ CORY T. WALKER

CORY T. WALKER
VICE PRESIDENT, CHIEF FINANCIAL OFFICER
AND TREASURER
(duly authorized officer, principal financial
officer and principal accounting officer)

EXHIBIT 11 - STATEMENT RE: COMPUTATION OF BASIC AND DILUTED
EARNINGS PER SHARE (UNAUDITED)

| | THREE MONTHS ENDED MARCH 31, | |
|---|------------------------------|-------------------|
| | 2000 | 1999 |
| | ----- | ----- |
| | | (Restated) |
| BASIC EARNINGS PER SHARE | | |
| Net Income | \$ 8,439 ===== | \$ 7,363 ===== |
| Weighted average number of shares outstanding | 13,678 ===== | 13,765 ===== |
| Basic earnings per share | \$.62 ===== | \$.53 ===== |
| DILUTED EARNINGS PER SHARE | | |
| Weighted average number of shares outstanding | 13,678 | 13,765 |
| Net effect of dilutive stock options, based on the treasury stock method | 7 | - |
| Total diluted shares used in computation | 13,685 ===== | 13,765 ===== |
| Diluted earnings per share | \$.62 ===== | \$.53 ===== |

This Schedule contains financial information extracted from the financial statements of Brown & Brown, Inc. for the three months ended March 31, 2000, and is qualified in its entirety by reference to such financial statements.

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| 3-MOS | |
|-------------|-------------|
| DEC-31-2000 | MAR-31-2000 |
| | 47,669 |
| | 6,999 |
| | 66,940 |
| | 0 |
| | 0 |
| 121,144 | 36,258 |
| | 22,537 |
| | 248,641 |
| 129,718 | |
| | 0 |
| 0 | 0 |
| | 1,368 |
| | 106,656 |
| 248,641 | |
| | 0 |
| | 50,082 |
| | 0 |
| | 36,133 |
| | 0 |
| | 0 |
| | 2,263 |
| | 13,949 |
| | 5,510 |
| 8,439 | |
| | 0 |
| | 0 |
| | 0 |
| | 8,439 |
| | .62 |
| | .62 |