### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### FORM 8-K

### **CURRENT REPORT** Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 20, 2016

### **BROWN & BROWN, INC.**

(Exact name of registrant as specified in its charter)

001-13619

(Commission

59-0864469

(IRS Employer

Florida

(State or other jurisdiction

|                     | of incorporation)                             | File Number)  | Identification No.)                        |
|---------------------|---|---|--|
|                     |   | Ridgewood Avenue, Daytona Beach, Florida 32114<br>(Address of principal executive offices) (Zip Code) |  |
|                     | Registrant's to                               | elephone number, including area code: (386) 252-9601  |  |
|                     | (Form   | N/A er name or former address, if changed since last report.)   |  |
| Check the provision | 11 1  | intended to simultaneously satisfy the filing obligation of   | f the registrant under any of the followin |
|                     | Written communications pursuant to Rule 425 u | nder the Securities Act (17 CFR 230.425)  |  |

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

### Item 2.02 Results of Operations and Financial Condition.

On October 20, 2016, Brown & Brown, Inc. issued a press release announcing its results of operations for the third quarter ended September 30, 2016. A copy of the press release is furnished as Exhibit 99.1 hereto and is incorporated herein by reference.

The information furnished herewith pursuant to Item 2.02 of this Current Report, including Exhibit 99.1, shall not be deemed to be filed for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section. The information in this Current Report shall not be incorporated by reference into any registration statement or other document pursuant to the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

### **Item 9.01. Financial Statements and Exhibits.**

(d) Exhibits

The following exhibit is furnished herewith:

Exhibit No.

Description

99.1 Press Release dated October 20, 2016.

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: October 20, 2016

BROWN & BROWN, INC. (Registrant)

By: /S/ R. ANDREW WATTS

R. Andrew Watts, Chief Financial Officer



### **News Release**

R. Andrew Watts

October 20, 2016

Chief Financial Officer

(386) 239-5770

# BROWN & BROWN, INC. ANNOUNCES QUARTERLY REVENUES OF \$462.3 MILLION, AN INCREASE OF 7.0%; AND EARNINGS PER SHARE OF \$0.50, AN INCREASE OF 6.4%

(*Daytona Beach*, *Florida*) . . . Brown & Brown, Inc. (NYSE:BRO) (the "Company") today announced its unaudited financial results for the third quarter of 2016.

Revenues for the third quarter of 2016 under U.S. generally accepted accounting principles ("GAAP") were \$462.3 million, increasing \$30.1 million, or 7.0%, as compared to the third quarter of the prior year, with Organic Revenue (as defined below) increasing by 4.3%. Net income was \$71.4 million, increasing by 5.8%, and diluted earnings per share were \$0.50, increasing by 6.4%, as compared to the third quarter of the prior year. Excluding the impact of changes in acquisition earn-out payables, our diluted earnings per share - adjusted (as defined below) increased by 10.6% to \$0.52.

Revenues for the nine months ended September 30, 2016 under GAAP were \$1,333.0 million, increasing \$77.1 million, or 6.1%, as compared to the same period of 2015, with Organic Revenue (as defined below) increasing by 2.8%. Net income was \$199.8 million, increasing by 7.7%, and diluted earnings per share for the nine months ended September 30, 2016 were \$1.41, an increase of \$0.12, or 9.3%, as compared to the first nine months of 2015. Excluding the impact of changes in acquisition earn-out payables, our diluted earnings per share - adjusted (as defined below) increased by 10.8% to \$1.44.

J. Powell Brown, President and Chief Executive Officer of the Company noted, "It was a good quarter and we are pleased with the solid results, which showed continued improvement over the prior year and was delivered from the hard work of our great team."

As announced on October 12, 2016, the Company's Board of Directors declared a regular quarterly cash dividend of \$0.1350 per share, which is an increase of 10.2% over the prior year to be paid on November 9, 2016, to shareholders of record on October 28, 2016.

## Brown & Brown, Inc. INTERNAL GROWTH SCHEDULE

Organic Revenue Growth<sup>(1)</sup>

# Three Months Ended September 30, 2016 and 2015 (in millions, unaudited)

|                       | Three Months Ended |    |                  | Ch         | ange     | Acquisition |          |    | Organic Revenue<br>Growth <sup>(1)</sup> |          |  |  |
|-----------------------|--------------------|----|------------------|------------|----------|-------------|----------|----|--|----------|--|--|
|                       | <u>9/30/2016</u>   |    | <u>9/30/2015</u> | \$         | <u>%</u> |             | Revenues | \$ |  | <u>%</u> |  |  |
| Retail <sup>(2)</sup> | \$<br>223.7        | \$ | 211.6            | \$<br>12.1 | 5.7%     | \$          | 6.2      | \$ | 5.9                                      | 2.8%     |  |  |
| National              |                    |    |                  |            |          |             |          |    |  |          |  |  |
| Programs              | 121.0              |    | 113.1            | 7.9        | 7.0%     |             | _        |    | 7.9                                      | 7.0%     |  |  |
| Wholesale             |                    |    |                  |            |          |             |          |    |  |          |  |  |
| Brokerage             | 66.2               |    | 53.8             | 12.4       | 23.0%    |             | 8.8      |    | 3.6                                      | 6.7%     |  |  |
|                       |                    |    |                  |            |          |             |          |    |  |          |  |  |
| Services              | 39.6               |    | 36.7             | 2.9        | 7.9%     | _           | 2.3      |    | 0.6                                      | 1.6%     |  |  |
| Total Core            |                    |    |                  |            |          |             |          |    |  |          |  |  |
| Comm. and Fees        | \$<br>450.5        | \$ | 415.2            | \$<br>35.3 | 8.5%     | \$          | 17.3     | \$ | 18.0                                     | 4.3%     |  |  |

## Brown & Brown, Inc. INTERNAL GROWTH SCHEDULE

Organic Revenue Growth<sup>(1)</sup> Nine Months Ended September 30, 2016 and 2015 (in millions, unaudited)

|                       | Nine Months Ended |    |           | Cl         | nange    | Acquisition     | Organic Revenue<br>Growth <sup>(1)</sup> |      |          |  |
|-----------------------|-------------------|----|-----------|------------|----------|-----------------|--|------|----------|--|
|                       | 9/30/2016         |    | 9/30/2015 | \$         | <u>%</u> | <u>Revenues</u> |  | \$   | <u>%</u> |  |
|                       |                   |    |           |            |          |                 |  |      |          |  |
| Retail <sup>(2)</sup> | \$<br>662.5       | \$ | 624.4     | \$<br>38.1 | 6.1%     | \$<br>27.1      | \$                                       | 11.0 | 1.8%     |  |
| National              |                   |    |           |            |          |                 |  |      |          |  |
| Programs              | 320.7             |    | 307.3     | 13.4       | 4.4%     | 1.7             |  | 11.7 | 3.8%     |  |
| Wholesale             |                   |    |           |            |          |                 |  |      |          |  |
| Brokerage             | 173.3             |    | 153.8     | 19.5       | 12.7%    | 12.1            |  | 7.4  | 4.8%     |  |
|                       |                   |    |           |            |          |                 |  |      |          |  |
| Services              | <br>117.7         |    | 107.8     | 9.9        | 9.2%     | 6.6             |  | 3.3  | 3.1%     |  |
| Total Core            |                   |    |           |            |          |                 |  |      |          |  |
| Comm. and Fees        | \$<br>1,274.2     | \$ | 1,193.3   | \$<br>80.9 | 6.8%     | \$<br>47.5      | \$                                       | 33.4 | 2.8%     |  |

- (1) "Organic Revenue" is defined as total commissions and fees less (i) the first twelve months of commission and fee revenues generated from acquisitions, less (ii) profit-sharing contingent commissions (revenues from insurance companies based upon the volume and the growth and/or profitability of the business placed with such companies during the prior year "Contingents"), less (iii) guaranteed supplemental commissions (commissions from insurance companies based solely upon the volume of the business placed with such companies during the current year "GSCs"), and less (iv) divested business (net commissions and fees generated from offices, books of business sold by the Company) with the associated revenue removed from the corresponding period of the prior year.
- (2) The Retail Segment includes commissions and fees, which will be reported in the "Other" column of the Segment Information in the Notes to the Condensed Consolidated Financial Statements on the Company's Form 10-Q, which includes corporate and consolidation items.

# Brown & Brown, Inc. RECONCILIATION OF INTERNAL GROWTH SCHEDULE TO TOTAL COMMISSIONS AND FEES

Included in the Consolidated Statements of Income Three and Nine Months Ended September 30, 2016 and 2015 (in millions, unaudited)

|                                       | -                                 | Three Mo | nths | Ended |                  | Ended   |                  |         |
|---------------------------------------|-----------------------------------|----------|------|-------|------------------|---------|------------------|---------|
|                                       | <u>9/30/2016</u> <u>9/30/2015</u> |          |      | 9     | <u>9/30/2016</u> | ,       | <u>9/30/2015</u> |         |
|                                       |                                   |          |      |       |                  |         |                  |         |
| Total Core Commissions and Fees       | \$                                | 450.5    | \$   | 415.2 | \$               | 1,274.2 | \$               | 1,193.3 |
| Profit-Sharing Contingent Commissions |                                   | 8.2      |      | 12.1  |                  | 46.6    |                  | 45.7    |
| Guaranteed Supplemental Commissions   |                                   | 3.1      |      | 2.5   |                  | 8.9     |                  | 8.1     |
| Divested Businesses                   |                                   |          |      | 2.1   |                  |         | 5                |         |
| Total Commissions and Fees            | \$                                | 461.8    | \$   | 431.9 | \$ 1,329.7       |         | \$               | 1,252.9 |

In order to arrive at results that are more comparable to the prior year we exclude the change in estimated acquisition earn-out payables. Our diluted earnings per share - adjusted (as defined below) were \$0.52 for the three months ended September 30, 2016, increasing 10.6% over the third quarter of the prior year. For the nine months ended September 30, 2016, diluted earnings per share - adjusted were \$1.44 compared to \$1.30 in the same period of the prior year, increasing 10.8%.

# Brown & Brown, Inc. GAAP EARNINGS PER SHARE RECONCILIATION TO EARNINGS PER SHARE - ADJUSTED Three Months Ended September 30, 2016 and 2015 (unaudited)

|   |                  | Three Mo | nths E | Ended          |    | Cha  | nge      |
|---|------------------|----------|--------|----------------|----|------|----------|
|   | <u>9/30/2016</u> |          |        | <u>30/2015</u> | \$ |      | <u>%</u> |
| GAAP earnings per share - as reported             | \$               | \$ 0.50  |        | \$ 0.47        |    | 0.03 | 6.4%     |
| Change in estimated acquisition earn-out payables |                  | 0.02     |        | _              |    | 0.02 |          |
| Diluted earnings per share - adjusted             | \$ 0.52          |          |        | 0.47           | \$ | 0.05 | 10.6%    |

# Brown & Brown, Inc. GAAP EARNINGS PER SHARE RECONCILIATION TO EARNINGS PER SHARE - ADJUSTED Nine Months Ended September 30, 2016 and 2015 (unaudited)

|   | N                | Nine Mor |    | Cha              | nge |      |          |
|---|------------------|----------|----|------------------|-----|------|----------|
|   | <u>9/30/2016</u> |          |    | <u>9/30/2015</u> |     | \$   | <u>%</u> |
| GAAP earnings per share - as reported             | \$               | 1.41     | \$ | 1.29             | \$  | 0.12 | 9.3%     |
| Change in estimated acquisition earn-out payables |                  | 0.03     |    | 0.01             |     | 0.02 |          |
| Diluted earnings per share - adjusted             | \$ 1.44          |          |    | 1.30             | \$  | 0.14 | 10.8%    |

In order to provide a better understanding of our business, we evaluate EBITDAC (as defined below) performance. EBITDAC for the third quarter of 2016 was \$157.3 million, an increase of \$6.6 million or 4.4%, compared to the third quarter of the prior year. The EBITDAC margin (as defined below) decreased from 34.9% in the third quarter of 2015 to 34.0% in the third quarter of 2016, mainly due to a decrease in Contingents and GSCs during the third quarter of 2016 and certain investments in technology. For the nine months ended September 30, 2016, EBITDAC increased by 6.1%, as compared to the first nine months of 2015, and our EBITDAC margin (as defined below) slightly decreased for the first nine months of 2016 as compared to the first nine months of 2015.

# Brown & Brown, Inc. GAAP RECONCILIATION INCOME BEFORE INCOME TAXES TO EBITDAC<sup>(3)</sup> Three and Nine Months Ended September 30, 2016 and 2015 (in millions, unaudited)

|   |            | Three Mo        | onths l  | Ended           | Nine Months Ended |          |       |                  |  |  |
|---|------------|-----------------|----------|-----------------|-------------------|----------|-------|------------------|--|--|
|   | <u>9</u> , | <u>/30/2016</u> | <u>9</u> | <u>/30/2015</u> | <u>9</u>          | /30/2016 |       | <u>9/30/2015</u> |  |  |
| Income before income taxes                        | \$         | 116.8           | \$       | 112.9           | \$                | \$ 328.5 |       | 307.6            |  |  |
| Amortization                                      |            | 21.8            |          | 22.2            |                   | 65.0     |       | 65.4             |  |  |
| Depreciation                                      |            | 5.2             |          | 5.2             |                   | 15.9     |       | 15.6             |  |  |
| Interest  |            | 9.9             |          | 9.9             |                   | 29.6     |       | 29.4             |  |  |
| Change in estimated acquisition earn-out payables |            | 3.6             |          | 0.5             |                   | 6.8      |       | 2.2              |  |  |
| EBITDAC   | \$         | 157.3           | \$       | 150.7           | \$                | 445.8    | \$    | 420.2            |  |  |
| EBITDAC margin <sup>(4)</sup>                     |            | 34.0%           | 34.9%    |                 | 33.4%             |          | 33.5% |                  |  |  |

<sup>(3) &</sup>quot;EBITDAC" is defined as income before interest, income taxes, depreciation, amortization and the change in estimated acquisition earn-out payables.

<sup>(4) &</sup>quot;EBITDAC margin" is defined as EBITDAC divided by total revenues.

# Brown & Brown, Inc. CONSOLIDATED STATEMENTS OF INCOME

(in millions, except per share data; unaudited)

|   |    | For the three months ended September 30, |    |         | months ended<br>nber 30, |         |    |         |
|---|----|--|----|---------|--------------------------|---------|----|---------|
|   |    | 2016                                     |    | 2015    |                          | 2016    |    | 2015    |
| REVENUES  |    |  |    |         |                          |         |    |         |
| Commissions and fees  | \$ | 461.8                                    | \$ | 431.9   | \$                       | 1,329.7 | \$ | 1,252.9 |
| Investment income   |    | 0.1                                      |    | 0.2     |                          | 1.1     |    | 0.7     |
| Other income, net   |    | 0.4                                      |    | 0.1     |                          | 2.2     |    | 2.3     |
| Total revenues  |    | 462.3                                    |    | 432.2   |                          | 1,333.0 |    | 1,255.9 |
| EXPENSES  |    |  |    |         |                          |         |    |         |
| Employee compensation and benefits                            |    | 237.7                                    |    | 216.1   |                          | 692.9   |    | 645.4   |
| Other operating expenses                                      |    | 67.7                                     |    | 66.1    |                          | 197.5   |    | 191.6   |
| Gain on disposal  |    | (0.4)                                    |    | (0.7)   |                          | (3.2)   |    | (1.3)   |
| Amortization  |    | 21.8                                     |    | 22.2    |                          | 65.0    |    | 65.4    |
| Depreciation  |    | 5.2                                      |    | 5.2     |                          | 15.9    |    | 15.6    |
| Interest  |    | 9.9                                      |    | 9.9     |                          | 29.6    |    | 29.4    |
| Change in estimated acquisition earn-out payables             |    | 3.6                                      |    | 0.5     |                          | 6.8     |    | 2.2     |
| Total expenses  |    | 345.5                                    |    | 319.3   |                          | 1,004.5 |    | 948.3   |
| Income before income taxes                                    |    | 116.8                                    |    | 112.9   |                          | 328.5   |    | 307.6   |
| Income taxes  |    | 45.4                                     |    | 45.4    |                          | 128.7   |    | 122.1   |
| Net income  | \$ | 71.4                                     | \$ | 67.5    | \$                       | 199.8   | \$ | 185.5   |
| Net income per share:   |    |  |    |         |                          |         |    |         |
| Basic   | \$ | 0.51                                     | \$ | 0.48    | \$                       | 1.43    | \$ | 1.31    |
| Diluted   | \$ | 0.50                                     | \$ | 0.47    | \$                       | 1.41    | \$ | 1.29    |
| Weighted average number of shares outstanding - in thousands: |    |  |    |         |                          |         |    |         |
| Basic   |    | 136,461                                  |    | 137,684 |                          | 136,002 |    | 138,181 |
| Diluted   | _  | 138,182                                  | _  | 140,041 | _                        | 137,584 |    | 140,446 |
| Dividends declared per share                                  | \$ | 0.12                                     | \$ | 0.11    | \$                       | 0.37    | \$ | 0.33    |

### Brown & Brown, Inc. CONSOLIDATED BALANCE SHEETS

(in millions, except per share data, unaudited)

|   | Se | ptember 30,<br>2016 | D  | ecember 31,<br>2015 |
|---|----|---------------------|----|---------------------|
| ASSETS  |    |                     |    |                     |
| Current assets:   |    |                     |    |                     |
| Cash and cash equivalents   | \$ | 488.7               | \$ | 443.4               |
| Restricted cash and investments   |    | 278.3               |    | 229.8               |
| Short-term investments  |    | 13.3                |    | 13.7                |
| Premiums, commissions and fees receivable   |    | 469.4               |    | 433.8               |
| Reinsurance recoverable   |    | 332.0               |    | 32.0                |
| Prepaid reinsurance premiums  |    | 334.0               |    | 309.6               |
| Deferred income taxes   |    | 17.0                |    | 24.6                |
| Other current assets  |    | 42.0                |    | 50.4                |
| Total current assets  |    | 1,974.7             |    | 1,537.3             |
| Fixed assets, net   |    | 77.8                |    | 81.8                |
| Goodwill  |    | 2,674.4             |    | 2,586.7             |
| Amortizable intangible assets, net  |    | 726.4               |    | 744.7               |
| Investments   |    | 26.3                |    | 18.1                |
| Other assets  |    | 44.8                |    | 35.9                |
| Total assets  | \$ | 5,524.4             | \$ | 5,004.5             |
| LIABILITIES AND SHAREHOLDERS' EQUITY  |    | -7-                 |    | -,                  |
| Current liabilities:  |    |                     |    |                     |
| Premiums payable to insurance companies   | \$ | 619.1               | \$ | 574.7               |
| Losses and loss adjustment reserve  |    | 332.0               |    | 32.0                |
| Unearned premiums   |    | 334.0               |    | 309.6               |
| Premium deposits and credits due customers  |    | 111.0               |    | 83.1                |
| Accounts payable  |    | 56.2                |    | 63.9                |
| Accrued expenses and other liabilities  |    | 171.2               |    | 192.2               |
| Current portion of long-term debt   |    | 80.5                |    | 73.1                |
| Total current liabilities   |    | 1,704.0             |    | 1,328.6             |
| Long-term debt  |    | 1,031.7             |    | 1,071.6             |
| Deferred income taxes, net  |    | 376.7               |    | 360.9               |
| Other liabilities   |    | 87.2                |    | 93.6                |
| Shareholders' equity:   |    |                     |    |                     |
| Common stock, par value \$0.10 per share; authorized 280,000 shares; issued 148,110 shares and outstanding 140,317 shares at 2016, issued 146,415 shares and outstanding 138,985 shares at 2015 | 3  | 14.8                |    | 14.6                |
| Additional paid-in capital  |    | 464.0               |    | 426.6               |
| Treasury stock, at cost 7,794 and 7,430 shares at 2016 and 2015, respectively - in thousands  |    | (250.0)             |    | (238.8)             |
| Retained earnings   |    | 2,096.0             |    | 1,947.4             |
| Total shareholders' equity  |    | 2,324.8             |    | 2,149.8             |
| Total liabilities and shareholders' equity  | \$ | 5,524.4             | \$ | 5,004.5             |
|   | Ψ  | 5,527.4             | Ψ  | 5,007.5             |

### Conference call, webcast and slide presentation

A conference call to discuss the results of the third quarter of 2016 will be held on Friday, October 21, 2016 at 8:00 AM (EDT). The Company may refer to a slide presentation during its conference call. You can access the webcast and the slides from the "Investor Relations" section of the Company's website at <a href="www.bbinsurance.com">www.bbinsurance.com</a>.

#### **About Brown & Brown**

Brown & Brown, Inc., through its subsidiaries, offers a broad range of insurance products and services. Additionally, certain Brown & Brown subsidiaries offer a variety of risk management, third-party administration, and other services. Serving business, public entity, individual, trade and professional association clients nationwide, the Company is ranked by *Business Insurance* magazine as the United States' sixth largest independent insurance intermediary. The Company's Web address is <a href="https://www.bbinsurance.com">www.bbinsurance.com</a>.

### **Forward-looking statements**

This press release may contain certain statements relating to future results which are forward-looking statements, including those relating to the Company's anticipated financial results for the third quarter of 2016. These statements are not historical facts, but instead represent only the Company's current belief regarding future events, many of which, by their nature, are inherently uncertain and outside of the Company's control. It is possible that the Company's actual results, financial condition and achievements may differ, possibly materially, from the anticipated results, financial condition and achievements contemplated by these forward-looking statements. These risks and uncertainties include, but are not limited to, the Company's determination as it finalizes its financial results for the third quarter of 2016 that its financial results differ from the current preliminary unaudited numbers set forth herein; fluctuations in the Company's stock's market price; fluctuations in operating results and cash flows; material adverse changes in economic conditions in the markets we serve and in the general economy; downward commercial property and casualty premium pressures; future regulatory actions and conditions in the states in which the Company conducts business; competition from others in the insurance agency, wholesale brokerage, insurance programs and service business; the integration of the Company's operations with those of businesses or assets the Company has acquired or may acquire in the future and the failure to realize the expected benefits of such integration; the potential occurrence of a disaster that affects certain areas including, but not limited to, the States of California, Florida, Georgia, Illinois, Indiana, Kansas, Kentucky, Massachusetts, Michigan, New Jersey, New York, North Carolina, Oregon, Pennsylvania, Texas, Virginia and/or Washington, where significant portions of the Company's business are conducted; and other factors that the Company may not have currently identified or quantified, and other risks, relevant factors and uncertainties identified in the Company's Annual Report on Form 10-K for the year ended December 31, 2015, and the Company's other filings with the Securities and Exchange Commission. All forward-looking statements made herein are made only as of the date of this release, and the Company does not undertake any obligation to publicly update or correct any forward-looking statements to reflect events or circumstances that subsequently occur or of which the Company hereafter becomes aware.

### **Non-GAAP supplemental financial information**

This press release contains references to non-GAAP financial measures as defined in Regulation G of SEC rules, including Organic Revenue, Earnings Per Share - Adjusted, EBITDAC and EBITDAC margin. A reconciliation of this supplemental non-GAAP financial information to the Company's GAAP information is contained in this earnings release. We present such non-GAAP supplemental financial information, as we believe such information is of interest to the investment community because it provides additional meaningful methods of evaluating certain aspects of the Company's operating performance from period to period on a basis that may not be otherwise apparent on a GAAP basis. This supplemental financial information should be considered in addition to, not in lieu of, the Company's condensed consolidated financial statements.

###